

Schedule Update

Sunday, June 16th

Attire: Business Casual

- 6:30pm - "Icebreaker" Reception - Hjørnestuen/Rosenkrantz Salen (2nd Floor)
- 8:30pm - Dinner on your own

Monday, June 17th

Attire: Business Attire

- 7:30am - DOCA Breakfast - Lille Festfal (2nd Floor)
- 8:00am - Remarks followed by Q&A with Rolf Tamnes, Professor and Head of the Security and Defense in Northern Europe research program, Norwegian Institute for Defense Studies - Lille Festfal (2nd Floor)
- 9:15am - Administrative Meeting
- 9:30am - Break
- 10:30am - Remarks followed by Q&A with the Honorable Michael Tetzschner (Conservative Party), Member of the Stortinget (Parliament) for Oslo, First Vice Chair of the Standing Committee on Foreign Affairs and Defense, former President of the Nordic Council (2018) - Olavsalen (2nd Floor)
- 11:30am - Group Lunch - Vinterhaven (Lobby)
- 12:30pm - Departure to Norwegian Ministry of Defense via bus
- 1:00pm - Briefings by Norwegian Ministry of Defense; principal briefing followed by Q&A with Svein Efstad, Policy Director, Ministry of Defense
- 3:00pm - Briefing by Norwegian Ministry of Defense
- 4:00pm - Departure to Hotel Bristol via bus
- RON - Dinner on your own

Tuesday, June 18th

Attire: Business Attire

- 6:30am - Breakfast on your own - Bristol Grill available
- 9:45am - Departure to Embassy of the United States via bus
- 10:30am - Briefings at the Embassy of the United States in Norway
- 12:20pm - Departure to group lunch via bus
- 1:00pm - Group lunch at Engebret Café
- 2:30pm - Departure to Hotel Bristol via bus
- 3:00pm - Executive time
- RON - Dinner on your own

Wednesday, June 19th

Attire: Business Attire (Briefing); Business Casual (Tour)

- 6:30am - Breakfast on your own - Bristol Grill available

- 10:00am - Remarks followed by Q&A with Andreas Østhagen, Research Fellow, Fridtjof Nansen Institute - Olavsalen (2nd Floor)
- 11:30am - Lunch on your own
- 2:00pm - Departure to Norwegian Resistance Museum via bus
- 3:30pm - Departure to Hotel Bristol via bus
- RON - Dinner on your own

Thursday, June 20th

Attire: Business Attire

- 6:30am - Breakfast on your own - Bristol Grill available
- 8:15am - Check-out/drop baggage at bus
- 8:45am - Departure to Norwegian Institute for International Affairs via bus
- 9:00am - Briefings by Norwegian Institute for International Affairs; principal briefing followed by Q&A with Ulf Sverdrup, Director, Norwegian Institute for International Affairs
- 11:00pm - Departure to group lunch via bus
- 11:30am - Group lunch - location TBA
- 1:30pm - Departure to Oslo Airport (OSL) via bus
- 4:25pm - Group flight: SAS 4745
- 6:20pm - Arrival of SAS 4745 at Brussels Airport (BRU)
- 7:00pm - Departure to Hilton Brussels Grand Place via bus
- 7:30pm - Check-in at Hilton Brussels Grand Place
- RON - Dinner on your own

Friday, June 21st

Attire: Business Attire

- 7:30am - DOCA breakfast
- 8:15am - Administrative Meeting
- 8:30am - Departure to North Atlantic Treaty Organization (NATO) Headquarters via bus
- 9:30am - Briefings confirmed; schedule TBA
 - United States Mission to the North Atlantic Treaty Organization
 - United States Military Representative
 - Norwegian Mission to the North Atlantic Treat Organization
- 12:00pm - Lunch at NATO Headquarters
- 1:00pm - Briefings at NATO continue
 - Briefings in coordination; schedule TBA
 - NATO Communication and Information Agency (C4ISR/cyber defense)
 - NATO Public Diplomacy Division
 - Swedish Mission to the North Atlantic Treat Organization
- 3:30pm - Departure to Hilton Brussels Grand Place via bus
- 4:00pm - Break
- 7:00pm - Conference Closing Dinner - La Maison du Cygne

Note: Members are advised that the schedule may be adjusted for operational considerations.